

United Way of the Alberta Capital Region

Financial Statements
March 31, 2021



Independent auditor's report

To the Members of United Way of the Alberta Capital Region

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of United Way of the Alberta Capital Region (the Organization) as at March 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Organization's financial statements comprise:

- the statement of financial position as at March 31, 2021;
- the statement of changes in net assets for the year then ended;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

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"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern.



If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants

Edmonton, Alberta
September 14, 2021

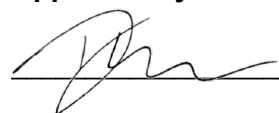
United Way of the Alberta Capital Region

Statement of Financial Position

As at March 31, 2021

	2021 \$	2020 \$
Assets		
Current assets		
Cash and short-term investments	18,603,683	15,713,971
Campaign pledges receivable	5,145,490	5,632,110
Other receivables	423,918	129,388
Prepaid expenses and other	258,378	263,714
	<u>24,431,469</u>	<u>21,739,183</u>
Capital assets (note 4)	<u>4,362,823</u>	<u>4,681,622</u>
	<u>28,794,292</u>	<u>26,420,805</u>
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities (note 5)	2,088,156	1,521,073
Deferred contributions (note 6)	6,760,163	5,214,005
Current portion of mortgage payable (note 7)	783,378	967,905
	<u>9,631,697</u>	<u>7,702,983</u>
Deferred capital contributions (note 8)	<u>147,922</u>	<u>159,341</u>
	<u>9,779,619</u>	<u>7,862,324</u>
Net Assets		
Unrestricted	7,331,778	5,834,401
Internally restricted investment in capital assets	3,431,523	3,554,376
Internally restricted operating funds (note 9)	8,251,372	9,169,704
	<u>19,014,673</u>	<u>18,558,481</u>
	<u>28,794,292</u>	<u>26,420,805</u>
Commitments (note 10)		

Approved by the Board of Directors



Director



Director

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Statement of Changes in Net Assets

For the year ended March 31, 2021

	Unrestricted \$	Internally restricted investment in capital assets \$	Internally restricted operating funds \$ (note 9)	Total net assets \$
Balance – April 1, 2019	6,016,044	3,577,990	9,172,728	18,766,762
Excess (deficiency) of revenue over expenses for the year	162,962	(371,243)	-	(208,281)
Transfer to reserves (note 9)	(6,805,902)	-	6,805,902	-
Utilization of reserves (note 9)	6,808,926	-	(6,808,926)	-
Purchase of capital assets	(140,581)	140,581	-	-
Mortgage repayment	(207,048)	207,048	-	-
Balance – March 31, 2020	5,834,401	3,554,376	9,169,704	18,558,481
Excess (deficiency) of revenue over expenses for the year	837,490	(381,298)	-	456,192
Transfer to reserves (note 9)	(5,935,532)	-	5,935,532	-
Utilization of reserves (note 9)	6,853,864	-	(6,853,864)	-
Purchase of capital assets	(73,918)	73,918	-	-
Mortgage repayment	(184,527)	184,527	-	-
Balance – March 31, 2021	7,331,778	3,431,523	8,251,372	19,014,673

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Statement of Operations

For the year ended March 31, 2021

	2021 \$	2020 \$
Revenue		
Contributions and pledges (note 3)	19,270,951	20,923,367
Provision for uncollectible pledges	(125,169)	(957,941)
	<hr/>	<hr/>
Grant revenue	19,145,782	19,965,426
Investment income	15,058,777	6,696,940
Earned (loss) income	99,100	267,378
Other revenue	(404)	114,735
	1,568,161	5,207
	<hr/>	<hr/>
	35,871,416	27,049,686
Fundraising expenses (schedule 1)	4,807,506	4,431,338
	<hr/>	<hr/>
	31,063,910	22,618,348
Program expenses		
Community allocations (schedule 2)	11,061,184	11,739,062
United Way programs and initiatives (schedule 3)	17,422,861	8,545,384
Partner and non-partner designations	2,123,673	2,542,183
	<hr/>	<hr/>
	30,607,718	22,826,629
Excess (deficiency) of revenue over expenses for the year	<hr/>	<hr/>
	456,192	(208,281)

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Statement of Cash Flows

For the year ended March 31, 2021

	2021 \$	2020 \$
Cash provided by (used in)		
Operating activities		
Excess (deficiency) of revenue over expenses for the year	456,192	(208,281)
Item not affecting cash		
Amortization expense	381,298	371,243
	837,490	162,962
Net change in non-cash working capital items (note 11)	2,310,667	(2,200,826)
	3,148,157	(2,037,864)
Investing activities		
Purchase of capital assets	(73,918)	(140,581)
Financing activities		
Loan scheduled repayments	(184,527)	(173,747)
Mortgage proceeds	-	999,400
Repayment of demand loan	-	(1,032,701)
	(184,527)	(207,048)
Change in cash and short-term investments during the year	2,889,712	(2,385,493)
Cash and short-term investments – Beginning of year	15,713,971	18,099,464
Cash and short-term investments – End of year	18,603,683	15,713,971
Cash and short-term investments comprise		
Cash	17,552,521	13,631,965
Short-term investments	1,051,162	2,082,006
	18,603,683	15,713,971

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

1 Organization

The mission of United Way of the Alberta Capital Region (the United Way) is to mobilize collective action to create pathways out of poverty.

The United Way is a registered charitable organization and a public charitable foundation incorporated under the Charities Act in the Province of Alberta and as such is exempt from tax under the Income Tax Act (Canada).

2 Summary of significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). The preparation of financial statements for the reporting period necessarily includes the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant estimates and judgments include the provision for uncollectible pledges and allocation of expenses. These financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below.

Revenue recognition

These financial statements have been prepared using the deferral method, the key elements of which are:

- Contributions and pledges

Contributions and pledges relate to campaigns and events conducted by corporations, employee groups, employee funds, individuals and foundations during the year to raise support for projects, services provided by funded partner agencies, funded non-partner agencies, partnerships addressing new and emerging needs and other registered Canadian charities.

These contributions and pledges are recognized as revenue in the year in which they are gifted or pledged with the exception of donor restricted funds. All contributions and pledges that are restricted by donors are initially recorded as deferred contributions and then recognized as revenue in the year in which the related expenses are incurred.

Contributions and pledges also include bequests. Unrestricted bequests are recognized as revenue in the year in which they are gifted. Restricted bequests are initially deferred and recognized as revenue in the year in which the related expenses are incurred.

- Grant revenue

Unrestricted grants are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured. Externally restricted grants are recorded as deferred contributions and are recognized as revenue in the year the related expenses are incurred.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

- Earned income

Earned income includes the provision of services generated through the United Way's In-Kind Exchange program. This revenue is unrestricted and recognized in the year it is earned.

- Investment income

Investment income is unrestricted and recognized as revenue in the year it is earned.

Capital contributions

- Restricted contributions for the purchase of capital assets subject to amortization will be deferred and recognized as revenue on the same basis as the amortization expense related to the acquired asset.
- Restricted contributions for the purchase of capital assets not subject to amortization will be recognized as a direct increase in net assets invested in capital assets.

Donated goods and services

Substantial goods and services are donated in-kind by the community to the United Way. No amounts have been reflected in the financial statements for donated goods and services with the exception of capital contributions.

Expense recognition

- Fundraising expenses

Fundraising expenses include all expenses directly associated with fundraising and co-fundraising and an allocation of general management and administration expenses.

- Program expenses

Program expenses include all allocations to agencies and allocations to programs directly delivered by the United Way and an allocation of general management and administration expenses.

- Allocated expenses

Expenses identifiable to fundraising or specific programs are charged directly. The remaining indirect expenses are allocated between fundraising and programs using a reasonable estimate of time spent by the United Way representatives in support of that function (note 12).

Cash and short-term investments

Cash and short-term investments consist of cash on deposit and short-term investments with maturity periods of less than three months or redeemable on demand.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

Campaign pledges receivable

Pledges are recorded as revenue and are receivable when signed pledge documents are received or other documents are available to provide reasonable evidence of a valid pledge. An allowance for doubtful pledges is provided for based on management’s best estimate of doubtful amounts. The provision is based on historical pledge collection rates while applying judgment over outstanding balances, taking into consideration individual circumstances to pledges receivable.

Included in campaign pledges receivable is an amount related to the United Way’s service as a host for certain centrally coordinated campaign initiatives, whereby pledges and associated pledged funds are accumulated on behalf of other organizations. Payments to be made to other organizations in this capacity are included in accounts payable and accrued liabilities.

Due to the non-binding nature of pledges receivable, it is reasonably possible that changes in future conditions in the near term could require a material change in the recognized amount.

Capital assets

Purchased capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Capital assets are tested for impairment when conditions indicate that a capital asset no longer contributes to the United Way’s ability to provide goods and services, or that the value of future economic benefits or service potential associated with the capital asset is less than its net carrying amount. When conditions indicate that a capital asset is impaired, the net carrying amount of the capital asset is written down to the asset’s fair value or replacement cost. The writedowns of capital assets are recognized as expenses in the statement of operations. Writedowns are not subsequently reversed.

Amortization commences when a capital asset is put into use. Amortization of capital assets is provided on a straight-line basis over the following terms:

Building	25 years
Furniture and fixtures	10 years
Equipment	5 years
Computer equipment and software	3 – 5 years
Vehicle	3 years

Land is not subject to amortization.

Internally restricted operating funds

The United Way maintains four reserves that may be used to fund operating or capital costs as follows:

- Community investment reserve

The purpose of this reserve is to fund allocations and community building and investment costs in the upcoming year.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

- Operating reserve

The purpose of this reserve is to fund the United Way's operations in the event of a revenue shortfall, or to fund communities and agencies with grants or loans for critical, unanticipated, non-recurring services and capital contingencies that result from conditions beyond their control.

- Innovation reserve

The purpose of this reserve is to provide for the funding of innovative organizational and community opportunities.

- Building reserve

The purpose of this reserve is to provide funding for non-routine or unforeseen costs related to the United Way building. The reserve may be used to fund equipment purchases, general repairs, renovations, upgrades or other initiatives.

Financial instruments

The United Way's financial assets include cash and short-term investments, campaign pledges receivable and other receivables. Cash and short-term investments, campaign pledges receivable and other receivables are initially recorded at fair value and are subsequently measured at amortized cost using the effective interest rate method.

The United Way's financial liabilities include accounts payable and accrued liabilities and mortgage payable. These financial liabilities are initially recorded at fair value, net of transaction costs, and are subsequently measured at amortized cost using the effective interest rate method.

3 Contributions and pledges

	2021 \$	2020 \$
Annual campaign revenue	18,336,702	20,013,165
Funds transferred from other United Ways	2,084,686	1,587,940
Funds transferred to other United Ways	(1,150,437)	(677,738)
	<u>19,270,951</u>	<u>20,923,367</u>

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

4 Capital assets

	2021		
	Cost	Accumulated amortization	Net
	\$	\$	\$
Land	872,615	-	872,615
Building	6,345,904	3,026,612	3,319,292
Furniture and fixtures	772,582	762,754	9,828
Equipment	31,290	28,967	2,323
Computer equipment and software	2,299,801	2,141,036	158,765
Vehicle	28,988	28,988	-
	<u>10,351,180</u>	<u>5,988,357</u>	<u>4,362,823</u>
	2020		
	Cost	Accumulated amortization	Net
	\$	\$	\$
Land	872,615	-	872,615
Building	6,345,904	2,772,776	3,573,128
Furniture and fixtures	772,582	752,155	20,427
Equipment	31,290	25,483	5,807
Computer equipment and software	2,225,883	2,016,238	209,645
Vehicle	28,988	28,988	-
	<u>10,277,262</u>	<u>5,595,640</u>	<u>4,681,622</u>

5 Accounts payable and accrued liabilities

	2021	2020
	\$	\$
Centrally coordinated campaigns payable	804,550	727,208
Vacation payable	447,183	403,375
Trade accounts payable	514,058	147,762
Accrued liabilities	235,842	158,486
Other	86,523	84,242
	<u>2,088,156</u>	<u>1,521,073</u>

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

6 Deferred contributions

	2021 \$	2020 \$
Deferred contributions – Beginning of year	5,214,005	8,193,002
Contributions received	21,525,387	7,663,052
Contributions recognized as revenue	(19,979,229)	(10,642,049)
	<hr/>	<hr/>
Deferred contributions – End of year	6,760,163	5,214,005

7 Mortgage payable

	2021 \$	2020 \$
Mortgage payable	783,378	967,905
Less: Current portion	(783,378)	(967,905)
	<hr/>	<hr/>
	-	-

The loan bears interest at a rate of 4.22% (2020 – 4.22%), is payable in monthly instalments of interest and principal of \$18,487 (2020 – \$18,487) and matures on January 1, 2025. As the lender has the legal right to demand payment in advance of the maturity date, the entire mortgage payable has been recorded as current. Total interest expense related to the property mortgages for the year ended March 31, 2021 was \$37,315 (2020 – \$60,456). The mortgage payable is subject to certain covenants, all of which the United Way was in compliance with as at March 31, 2021.

Collateral for the loan is as follows:

- a first charge mortgage on land and building with a net book value of \$4,191,907;
- a first general assignment of rents and leases from the property; and
- a site specific general security agreement.

Principal repayments under the terms of the current mortgage agreement for the next five years are as follows:

	\$
2022	192,467
2023	200,748
2024	209,385
2025	180,778
2026	-
	<hr/>
	783,378

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

8 Deferred capital contributions

	2021 \$	2020 \$
Deferred capital contributions – Beginning of year	159,341	170,761
Contributions recognized as revenue	(11,419)	(11,420)
	<hr/>	<hr/>
Deferred capital contributions – End of year	147,922	159,341

9 Internally restricted operating funds

	Community investment reserve \$	Operating reserve \$	Innovation reserve \$	Building reserve \$	Total \$
Balance – April 1, 2019	6,758,926	1,129,153	584,649	700,000	9,172,728
Transfer to reserves	6,803,865	2,037	-	-	6,805,902
Utilization of reserves	(6,758,926)	(50,000)	-	-	(6,808,926)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Balance – March 31, 2020	6,803,865	1,081,190	584,649	700,000	9,169,704
Transfer to reserves	5,875,606	59,926	-	-	5,935,532
Utilization of reserves	(6,803,864)	(50,000)	-	-	(6,853,864)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Balance – March 31, 2021	5,875,607	1,091,116	584,649	700,000	8,251,372

10 Commitments

The United Way leases office equipment and warehouse premises. The warehouse is used for its In-Kind Exchange and Community Impact programs. Lease payments required over the remaining life of the agreements are as follows:

	\$
2022	158,131
2023	99,743
2024	18,000
	<hr/>
	275,874

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

11 Net change in non-cash working capital items

	2021 \$	2020 \$
Change in campaign pledges receivable	486,620	666,905
Change in other receivables	(294,530)	143,007
Change in prepaid expenses and other	5,336	92,499
Change in accounts payable and accrued liabilities	567,083	(124,240)
Change in deferred contributions	1,546,158	(2,978,997)
	<u>2,310,667</u>	<u>(2,200,826)</u>

12 General management and administration expenses

Total indirect expenses allocated between fundraising and program expenses are as follows:

	2021 \$	2020 \$
Salaries and benefits	1,938,488	2,001,326
Professional and consulting fees and external services	1,082,280	471,592
Office supplies and administration costs	415,860	405,664
Amortization expense	381,298	371,243
Occupancy costs	232,063	244,778
Advertising and promotion	103,452	110,982
Education, training and recognition	68,187	107,975
Meetings and mileage	(1,456)	9,188
	<u>4,220,172</u>	<u>3,722,748</u>
Allocated to		
Fundraising expenses (schedule 1)	2,358,661	2,105,002
Program expenses	1,861,511	1,617,746
	<u>4,220,172</u>	<u>3,722,748</u>

13 Pension plan

The United Way maintains a defined contribution pension plan for certain employees, which is funded by employer and employee contributions. Contributions are expensed in the period in which they are remitted to the investment firm. The pension expense for the year ended March 31, 2021 was \$162,657 (2020 – \$164,139).

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

14 Financial risk management

Credit risk

The United Way is subject to credit risk with respect to campaign pledges receivable. However, the United Way is not exposed to any significant concentration of credit risk due to its large donor base. Management monitors these accounts regularly and is reasonably assured the United Way is not exposed to significant credit risk in excess of the provision for doubtful pledges as at the statement of financial position date. Campaign pledges receivable are net of a pledge loss provision of \$1,137,568 (2020 – \$1,582,762).

The COVID-19 pandemic has resulted in continued economic uncertainty as at March 31, 2021. The United Way has assessed and incorporated the impact of job losses and the economic downturn on the estimated pledge loss provision.

Interest rate risk

The United Way is potentially subject to concentrations of interest rate risk principally with its short-term investments. Management monitors accounts regularly and is reasonably assured the United Way is not exposed to significant interest rate risk.

Liquidity risk

The United Way's objective in managing capital is to ensure a sufficient liquidity position to finance its expenses, working capital and overall capital expenditures. Since inception, the United Way has primarily financed its liquidity through campaign revenue, grants and income from its investments and expects to continue to meet future requirements through these sources.

15 Impact of COVID-19 on operations

In March 2020, the World Health Organization declared a global pandemic due to the novel coronavirus (COVID-19). The United Way has taken the following actions in response to COVID-19 to protect its people and financial stability, which remain current as of March 31, 2021:

- enacted temporary work from home arrangements for employees;
- utilized COVID-19 federal government support programs, reduced discretionary expenditures;
- temporarily suspended in-person fundraising and campaign events, replaced with virtual events, as possible; and
- temporarily suspended in-person customer, agency and partner meetings, replaced with virtual meetings.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

The Government of Canada's COVID-19 Canada Emergency Wage Subsidy (CEWS) was applied for and received in the amount of \$1,612,026 through the year ending March 31, 2021 (2020 – \$nil). The subsidy was recognized as revenue, per Accounting Standards for Not-for-profit organizations. As at March 31, 2021, \$186,701 of the subsidy was receivable (2020 – \$nil).

At the present time, it is not possible to determine the full impact that the ongoing COVID-19 pandemic may have on the fundraising, pledge collection, overall financial performance and financial position of the United Way Alberta Capital Region, as the Organization operates under these challenging circumstances with revised working arrangements in observance of public health orders.

The Organization created the COVID-19 Relief Fund, a region-wide effort to ensure that social services agencies in Edmonton and area could quickly provide emergency funds to the most vulnerable people in our community. In addition to this fund, the Organization received funding support as follows:

					2021	2020
	Opening balance \$	Funds received \$	Funds used – agencies \$	Support community investment \$	Ending balance \$	Ending balance \$
United Way of the Alberta Capital Region – Covid-19 Relief Fund donations*	79,800	1,798,070	(793,225)	(500,000)	584,645	79,800
United Way Centraide Canada – COVID-19 Emergency Community Support Funds	-	6,339,607	(5,927,270)	(412,337)	-	-
Government of Alberta – Charitable Giving Matching Donation Program**	-	483,988	(483,988)	-	-	-
	79,800	8,621,665	(7,204,483)	(912,337)	584,645	79,800

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2021

These revenues were excluded from the calculation of the CEWS in line with the Government of Canada's eligibility criteria and special circumstances for registered charities.

* The Organization's Board of the Directors approved the use of \$500,000 in unrestricted funds to offset fundraising shortfalls in support of agency partners during the COVID-19 pandemic.

** The total amount received from the Government of Alberta's Charitable Giving Matching Donation Program in the year ended March 31, 2021 was \$570,381, of which \$86,393 was subsequently sent to United Way locations in Northern Alberta in aid of COVID-19 support. The amounts sent to United Way locations in Northern Alberta were not recognized as revenue in the United Way Alberta Capital Region's revenues.

The opening and closing balances are recognized as deferred contributions on the statement of financial position. Funds used – agencies and support community investments are recognized as contributions and pledges and grant revenue in the statement of operations. The related expenditures are recognized as United Way programs and initiatives in the statement of operations.

United Way of the Alberta Capital Region

Schedule 1

Schedule of Fundraising Expenses

For the year ended March 31, 2021

	2021	2020
	\$	\$
Direct expenses		
Salaries and benefits	2,167,899	2,121,824
Education, training and recognition	10,728	17,727
Meetings and mileage	4,294	30,363
Professional and consulting fees and external services	74,457	86,718
Advertising and promotion	372,697	388,192
Office supplies and administration costs	1,785	7,437
	<hr/>	<hr/>
Cost recovery	2,631,860	2,652,261
	(183,015)	(325,925)
	<hr/>	<hr/>
General management and administration (note 12)	2,448,845	2,326,336
	2,358,661	2,105,002
	<hr/>	<hr/>
	4,807,506	4,431,338
	<hr/>	<hr/>

United Way of the Alberta Capital Region

Schedule 2

Schedule of Community Allocations

For the year ended March 31, 2021

	2021 \$	2020 \$
Funded partners		
Aboriginal Counselling Services of Alberta	52,020	52,020
Ben Calf Robe Society	37,128	37,128
Bent Arrow Traditional Healing Society	153,000	153,000
Bissell Centre	371,194	371,194
Boyle Street Service Society	120,686	120,686
Boys & Girls Clubs Big Brothers Big Sisters of Edmonton and Area	771,408	771,408
Boys and Girls Club of Leduc	53,060	53,060
Canadian Mental Health Association – Edmonton Region	599,158	599,158
Canadian National Institute for the Blind	73,500	73,500
Centre for Family Literacy	173,955	173,955
Centre to End All Sexual Exploitation	52,020	52,020
Compass Centre for Sexual Wellness	-	20,376
Community University Partnership – University of Alberta	166,414	166,414
Connect Society	209,644	209,644
e4c	266,138	266,138
Edmonton Chamber of Voluntary Organizations	32,460	32,460
Edmonton Gleaners Association	100,000	100,000
Edmonton John Howard Society	322,870	322,870
Edmonton Mennonite Centre for Newcomers	73,500	73,500
Edmonton Seniors Coordinating Council	19,992	19,992
Edmonton Social Planning Council	215,976	215,976
Elizabeth Fry Society of Edmonton	121,604	121,604
Fort Saskatchewan Boys and Girls Club	73,652	73,652
Gateway Association for Community Living	98,921	98,921
Institute for Sexual Minority Studies and Services	26,010	26,010
Jewish Family Services	205,495	205,495
KARA Family Resource Centre	115,946	115,946
M.A.P.S. Alberta Capital Region Ltd.	50,000	50,000
Native Counselling Services of Alberta	-	33,293
Norwood Child and Family Resource Centre	131,037	131,037
Operation Friendship Seniors Society	274,288	274,288
Project Adult Literacy Society	90,950	90,950
Seniors Association of Greater Edmonton – SAGE Seniors Association	98,838	98,838
Sexual Assault Centre of Edmonton	250,000	250,000
Spinal Cord Injury Association of Alberta	121,500	121,500
St. Albert Community Information & Volunteer Centre	20,693	20,693
St. Albert Family Resource Centre	78,226	78,226
Strathcona Shelter Society – “A Safe Place”	81,817	81,817
Terra Centre for Teen Parents	268,148	268,148
The Family Centre of Northern Alberta (Association)	1,081,420	1,081,420
The Today Family Violence Help Centre	78,030	78,030
YMCA of Northern Alberta	380,994	380,994
Youth Empowerment and Support Services	232,935	232,935
YWCA of Edmonton	300,729	280,353
Subtotal – Funded partners	<u>8,045,356</u>	<u>8,078,649</u>

United Way of the Alberta Capital Region

Schedule 2

Schedule of Community Allocations ...continued

For the year ended March 31, 2021

	2021 \$	2020 \$
Community partnerships and initiatives		
All in for Youth	2,363,277	2,993,217
Community Development Corporation	50,000	50,000
Corporate engagement projects	-	1,000
Donate A Ride	15,571	35,638
Edmonton Community Foundation	-	15,274
Empower U	281,334	308,668
FCSS Community Food Resources	49,030	-
Fort Saskatchewan – Regional Partnership	55,000	55,000
Leduc – Regional Partnership	91,616	91,616
St. Albert – Regional Partnership	55,000	65,000
Strathcona County – Regional Partnership	55,000	45,000
	<hr/>	<hr/>
Subtotal – Community partnerships and initiatives	3,015,828	3,660,413
	<hr/>	<hr/>
	11,061,184	11,739,062

United Way of the Alberta Capital Region

Schedule 3

Schedule of United Way Programs and Initiatives

For the year ended March 31, 2021

	2021 \$	2020 \$
Programs and initiatives		
211 Provincial Community Mental Health	4,321,319	2,141,727
Communities United	213,087	286,745
Community Building and Engagement	936,079	876,066
Community Impact Programs	824,984	1,009,903
Community Investment Accountability	673,932	630,769
COVID Programs & Initiatives (note 15)	7,204,483	-
End Poverty Edmonton	1,261,709	1,061,924
Financial Pathways Collaborative	18,160	51,367
In-Kind Exchange	570,986	574,416
Kid Kit ®	90,623	45,573
Labour Partnership	144,989	196,425
Make Your Mark on Poverty	18,688	-
Mental Health Continuum of Support	673,459	140,601
Provincial Implementation of Community Mental Health and Addiction Action – 10 Steps Towards a Better Future for All	-	1,071,441
Public Education and Advocacy	262,152	245,298
United Way of Canada	208,211	213,129
	<u>17,422,861</u>	<u>8,545,384</u>

